



## **Leopardstown Park Hospital Board**

### **Annual Report 2013**

**Leopardstown Park Hospital Board Members**

Chairman: Mr. Eugene F. Magee  
Members: Cmdr. Frank Turvey (Resigned 6 February 2014)  
Ms. Christine Long (Resigned 6 February 2014)  
Mr. Dermot Magan  
Ms Diane Duggan  
Ms. Elizabeth Cogan  
Prof. Helen O'Neill (Appointed 14 February 2014)

**Internal Audit Committee Members**

Chairperson: Ms. Christine Long  
Members: Mr. Martin Crowley (External) - Appointed Chairman February 2014  
Mr. Bill Brown (External) Resigned September 2013  
Mr. Dermot Magan  
Mr. Peter O'Leary – Appointed 6 February 2014  
Internal Auditor: Mr. Eugene Halley

**Senior Hospital Staff**

Chief Executive Officer Mr. Nicholas Kelly (Appointed October 2013)  
Hospital Accountant Mr. Nicholas Kelly  
Director of Nursing Ms. Elaine Flanagan  
Ass. Dir of Nursing Mr. Gerard McEntee  
Medical Staff Dr. Joseph Yazbeck  
Chaplains Fr Andrew O'Sullivan P.P / Rev John Tanner  
Sr Annette Byrne / Ms. Miriam Molan

Bankers: Ulster Bank Ltd. Blackrock, Co. Dublin  
Solicitors: Hayes Solicitors, Earlsfort Terrace, Dublin 2  
Auditors: The Comptroller & Auditor General,  
Dublin Castle, Dublin 2

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**History & Development of the Hospital**

Leopardstown Park Hospital was established in 1917, when Lady Gertrude Power Dunning donated her estate to the British Ministry of Pensions for use as a hospital for disabled ex-servicemen. In 1979, discussions between Irish and British officials led to the Leopardstown Park Hospital Board (Establishment) Order 1979, where the running of the hospital transferred to a newly established Board, whilst maintaining the principle that ex-servicemen would remain the principle beneficiaries of the Trust.

Since the establishment of the Board, a number of initiatives were undertaken to improve and expand services at the hospital. Bed numbers have been increased, day centres for community care established, expansion of clinical services have led to enhanced quality of care.

**Chairman's Report**

I am pleased to present the Annual Report for Leopardstown Park Hospital for the year 2013. In essence we can report that the hospital fulfilled its obligation to the Department of Health, The Health Service Executive and maintained our traditional service to former members of Her Majesty's Forces. We are pleased to report that we did this within the restraint and terms of our budget.

We have undertaken a complete review of our function in the light of our HIQA report and I am pleased to say that we are pursuing a number of positive options to ensure that Leopardstown Park Hospital continues to play its part in the provision of Health Services into the foreseeable future.

The Board wish to acknowledge the great contribution of the hospital staff in all departments in creating and maintaining a safe, friendly, efficient and caring environment for all those entrusted to our care. In that regard I would like to acknowledge the collaboration and support of the families and friends of our residents.

We are fortunate too to have the support of the Friends of Leopardstown Park Hospital who volunteer help in so many areas. It is quite true to say that without this help we could not function as we do.

Finally we enjoy a valuable working relationship with the Leopardstown Park Hospital Trust. Our good relationship ensures that at all times our focus is jointly on the good of our residents. We and the residents are very grateful to the Trust for this support.

Eugene F. Magee  
Chairman

### **Chief Executive's Report**

The hospital faced many challenges during 2013 including financial and moratorium/restrictions on staff recruitment. A number of long serving and experienced staff retired. However despite the many and varied challenges which presented themselves during the year, staff adapted to the changing environment and the care provided to residents and clients did not diminish. I would like to pay tribute to all members of staff who each in their own way contributed to maintaining standards and quality of care.

The ageing infrastructure will not meet HIQA Residential Standards for Older People in the future. However the Board has completed a strategic plan for the hospital. This plan will hopefully provide the hospital with direction and a roadmap for the future to enable the hospital play a greater role in the provision of care to older persons, in particular by the provision of rehabilitation services to bridge the gap between acute and community services. The Board is actively engaging with relevant stakeholders to promote this strategy.

The support of the Leopardstown Park Hospital Trust must be acknowledged as must the great contribution made by Volunteers, who contribute in so many ways to the activities and the quality of life of our residents. Financial support from the Trust enabled the Board to undertake a number of one off projects in the year.

Finally I would like to thank the Board, Trust, colleagues and volunteers who have been a constant source of support and encouragement to me.

Nicholas Kelly  
Chief Executive Officer

### **Mission Statement**

Working in partnership with the HSE and other health services in South County Dublin, LPH aims to provide the highest standard of personalised care to all of its clients.

**Continuing Care**

The hospital provides a total of 118 long stay beds with an average occupancy rate of 97% for the year 2013.

**Ex-Service Personnel**

There are approximately 26 ex-service personnel or spouses in residence.

**Respite Services**

The hospital provides 11 respite beds. The service provides home carers with an opportunity for short breaks, family holidays or temporary respite during family crises.

**Welfare Home – Clevis.**

The Clevis is a residential facility which strives to provide a homely residential atmosphere. The Home caters for 30 residents and had an average occupancy rate of 93% for the year.

**Glencairn Day Centre**

The Glencairn Day Centre provides day care to approximately 200 older persons over seven days a week. From Monday to Friday, clients can avail of Physiotherapy, O.T input, Coagulation Clinic, B.P Checks, Dressings and Bathing.

**Carman Day Centre for Elderly Mentally Infirm**

The Carman Centre for older mentally infirm clients operates five days a week and recorded 1,972 attendances for the year (1,984 in 2012).

**Special Delivery Unit Initiatives (SDU)**

The Board undertook a number of SDU initiatives facilitating accelerated discharges from the acute sector and providing a rehabilitation pathway to facilitate older persons being able to return home.

**Medical Report**

The medical department liaises and works closely with St.Vincent's University Hospital Psycho Geriatric Service and with the Blackrock Hospice for Palliative Care services. A formal link with UCD Undergraduate Medical School exists.

**Nursing Report**

Recent times have continued to be challenging for the Nursing Department due mainly to the recruitment moratorium and the financial limitations imposed by the Health Service Executive. We have reviewed the staffing skill mix to determine the most effective use of our human resource and invested in staff development to ensure effective and efficiency of care.

**HOSPITAL DEPARTMENTS**

Pharmacy	Medical Social Work Services
Dietetic Service	Physiotherapy Service
Occupational Therapy Service	Speech & Language Therapy Service
Non-Clinical Support Services	Residents Service
Catering Department	Housekeeping & Laundry
Supplies Department	General/Technical Maintenance
Grounds Maintenance	Pastoral Care
Hairdressing & Shop	Human Resources
Information & Communication Technology	

**Leopardstown Park Hospital Trust**

The Board operates the hospital under licence from the Leopardstown Park Hospital Trust. The Trust continues to provide valuable assistance to ex service personnel in both the hospital and the community. The Board has a close working relationship with the Trust and acknowledges the support and encouragement provided to the Board in its aims and objectives.

**Friends of Leopardstown Park Hospital**

The Friends of Leopardstown Park Hospital are people who volunteer their time and services in a variety of ways to assist and improve the quality of care afforded to our residents. The Board acknowledges the great contribution made by volunteers to the life of the hospital.

**Leopardstown Park Hospital Foundation**

The Leopardstown Park Hospital Foundation is the vehicle where proceeds of fundraising, donations and bequests are administered. It is under the control of the Board.

**Appendix 1**

A summary of the Revenue Income & Expenditure Account 2013 is as follows:

Revenue I & E	2013	2012	2011
	€ '000's	€ '000's	€ '000's
Deficit/(Surplus) Fwd	(433)	(59)	(301)
Pay Costs	13,234	12,936	12,451
Non-Pay Costs	2,631	2,522	2,827
Gross Expenditure	15,432	15,399	14,977
Less Income	(15,983)	(15,832)	(15,036)
Deficit/(Surplus)	(551)	(433)	(59)

The cumulative surplus at December 2013 is brought forward into 2014.

The Board complies with the standard accounting format and standards as set out by the DoHC publication "Accounting Standards for Voluntary Hospitals" published on 01.01.1999. In common with many publicly funded voluntary bodies, the Board does not comply with FRS 17. The financial statements are audited by the Comptroller & Auditor General.

**Appendix 2**

Activity Statistics

Bed Day Activity	2013	2012	2011
Geriatric	33,838	31,336	28,192
St. James's Hospital	4,441	6,423	8,005
War Pensioners	3,289	3,961	5,116
Principal Beneficiaries	0	0	0
Respite, Intermittent & Crisis	3,151	3,436	3,516
Special Delivery Unit Initiatives	3,752	959	278
Clevis Welfare Home	10,158	10,592	9,719
Total	58,629	56,707	54,826